

University Budget Advisory Committee Minutes (UBAC)

11 September 2013

In attendance: Nabil Al-Tikiriti (Chair), Stephen Farnsworth (CAS), Dan Hubbard (at-large), Patricia Reynolds (COE), Les Johnson (SAC), Dana Hall (athletics), Paul Messplay, Colin Rafferty (CAS, Secretary)

I. Nabil called the meeting to order at 4:06. The minutes were approved (motion: Hubbard; second: Reynolds). No objections; minutes approved as reported.

II. Schedule of meetings was discussed. Carol Descak's visit is pending. 10/16—Jose Sainz and Jonathan Levin will meet with us, moving the visit from Jeff Rountree and Greg Banner of the UMW Foundation to 11/7. Farnsworth proposed using the open date of 10/9 if needed.

III. Paul Messplay gave the committee an overview of the University's operating budget (see attachment).

--budget development timeline fy14-15

Reynolds asked if there would be any changes anticipated thanks to the Task Force; Messplay said no, and promised to address it later in the presentation.

--overview of fy13-14

- Six separate budgets: Education and General Programs, Auxiliary Enterprises, Comprehensive Fee, Student Financial Assistance, Museums and Cultural Services, Higher Education Centers
 - Al-Tikiriti asked about the comprehensive fee, which PM explained was paid by all students, naming the cost, which is regardless of in-state/out-of-state
 - There was some discussion of the Apartments/Eagle Landing, which are Foundation-owned, university rented.
 - Bookstore is declining but still viable.
 - Discussion of levels of funding by state.

--key changes

- salary increases/compression adjustments/fringe benefit charges
- student financial assistance
- 4.5% rate increase in rates for tuition/fees

--expenditures

- Bookstore: \$620,000 projected decline; plan to open shop in Anderson Center for athletic events
- Question about which funds can be carried over year to year. State funds (E&G funds) cannot go into reserve; all others can.
- 76% of E&G budget is personnel services.

--key changes

- New initiatives: admissions, orientation, QEP, sabbaticals, CAPS, Washington/Alvey scholarships, Online Learning Initiative, National Alumni Networks.

--key budget pressures

- VA's financing policy for higher education: 67% of in-state; 0% of out-

- UMW cost-sharing rate: 56% (general funds)/44% (tuition and fees)
- Gov doesn't want tuition/fees to outpace inflation

--State support

- Tuition has risen by 141% from fy99 to fy13; cpi has risen by 40% in same stretch
- Reynolds asks why we didn't start going after international students when we saw the dip in out-of-state students; Hall says that the vacuum in leadership/move from college to university would have contributed to it. Reynolds pointed out that the BOV should have addressed these items. Loss of out-of-state tuition: 8.3 million dollars in tuition revenue. A discussion of early decision/early action led into a discussion of tuition reciprocity/athletics.

--Budget Horizon

- --strategic resource allocation process will not affect next year's budget; expect impact 2015-2016.

Our discussion led to a recommendation that we have a discussion about early decision.

Farnsworth suggests budget operations breakdowns by colleges/campuses, as some of these decisions have real world consequences for the operation of the whole place.

IV. We discussed of the nursing degree completion program, including the cost of nurse educators, and classroom spacing/scheduling.

V. We discussed of meeting at Stafford campus for next meeting (9/25), voicing a request for presenters to send presentations ahead of each meeting. Farnsworth requested a budget breakdown by college before the next meeting.

Meeting adjourned at 5:47.

[Colin Rafferty]